



## Sierra Leone 2021 Approved Budget Analysis

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BudgIT SL is a civic organisation driven to make the Sierra Leone budget and public data more understandable and accessible across every literacy span. BudgIT's innovation within the public circle comes with a creative use of government data by either presenting these in simple tweets, interactive formats or infographic displays. Our primary goal is to use creative technology to intersect civic engagement and institutional reform.

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Source: Ministry of Finance, Sierra Leone (https://mof.gov.sl/annual-budget/)

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## **Overview**

Government of Sierra Leone (GOSL) block plans to implement its Medium-Term expenditure National Development implement poverty programs for the citizens.

expected to decrease inflation- the general rate at 1 USD to Le 10,791 by closely rate of 15.8%, and imports at 5.5%. monitoring the market forces. increasing revenue collection, and FY 2021, the GOSL has brilliant plans country.

The 2021 Sierra Leone Budget The GOSL plans to increase tax focuses on stimulating economic revenue by implementing new tax recovery to lessen the impact of the policy measures to prevent tax COVID-19 pandemic through direct avoidance and using an electronic support to industries and sectors platform to enhance tax collection. most affected by the virus. The In addition, the government plans to in leakages recurrent by improving the Plan to integrity and sustainability of the provide job opportunities and Government payroll. FY2021 the alleviation GOSL will explore automatic payroll systems, verify the life certificates of public servants and engage external Overall, the FY2021 budget is auditors, among other measures.

prices of goods and The macroeconomics FY2021 are services, from 17.5% in 2020 to 13.5% quite ambitious as the market value in 2021. To achieve its plan for of all goods and services produced economic stability, the GOSL plans in the country (GDP) is projected to to attain a stable currency exchange grow by 3.3%, exports at a projection

cutting back on spending. The to increase its debt sustainability monetary policy is expected to through 4 key debt management complement the fiscal policy goals policies 1) continuous seeking grant and ensure financial stability in the financing, 2)continuous exploring public-private partnerships, 3)

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4) paying outstanding arrears.

Overall, the FY2021 looks promising amenities and focus on job creation. the government follows through with other factors.

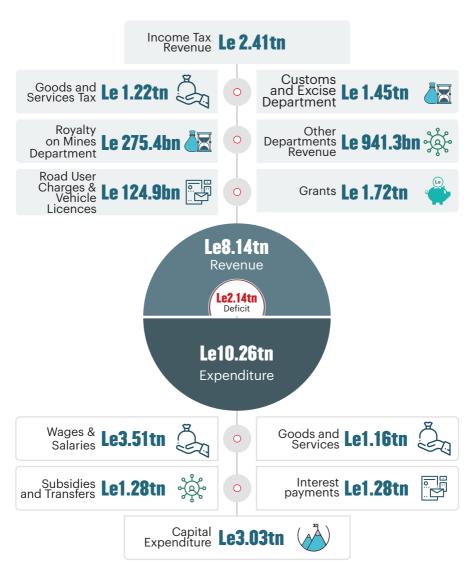
limiting domestic borrowing and its spending plan by demanding establishing debt management fund transparency and accountability in the national budget. Noting that many other factors pose a threat to the budget implementation plans, for the citizens as it plans to provide such as the ongoing COVID-19 pandemic, inability to secure loans However, Citizens must ensure that to meet the budget deficit, among



Theme: Economic Recovery for Job Creation and **Human Capital Development** 

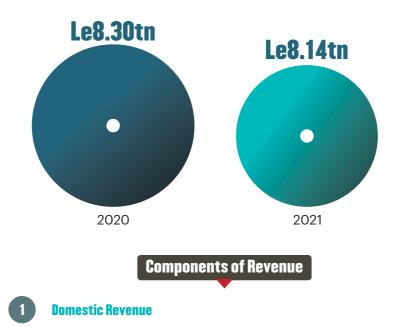
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#### **Fiscal Framework**



# Revenue

Sierra Leone government's 2021 revenue amounted to Le8.14tn; This is a drop of approximately 2% from 2020 total revenue of Le8.30tn, and the reduction could be attributed to this year's grant pledge.



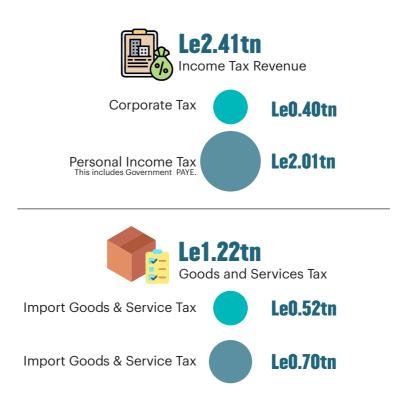
This year's domestic revenue comprises Tax, Excise duties, Royalties from the mining department, and other revenue amounts to Le6.42tn; it is expected to increase by approximately 20% from Le5.37tn in 2020. Revenue from taxes remains the leading source of domestic income.



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#### **Break-down of Domestic Revenue**

Tax Revenue: Sierra Leone is projecting to receive Le3.62tn from Income-tax (Le2.41tn) and GST(Le1.22tn), accounting for 44% of the total revenue Le8.14tn; the significant portion of tax revenue will be from personal Income tax Le2.01tn.



Customs and Excise Duties: The expected revenue from customs and excise duties stands at Le1.45tn; this component is the second highest contributor to Sierra Leone's domestic revenue and accounts for 23% of the total revenue.



Mining Department: Revenue from the mining department is expected to increase by approximately 25% from 2020 estimated amount of Le221.3bn; this increase can be linked to inflow from Licences(Including Petroleum Revenue) which is expected to increase by 24% in 2021.



Road User Charges & Vehicle Licenses: Revenue from Road users and vehicle licenses has been the minor contributor to Sierra Leone's revenue in 2019, 2020, and 2021. Still, it is expected to increase from an estimated amount of Le104.2bn in 2020 to Le124.9bn in 2021.



Other Revenue: Revenue from other departments amounted to Le941.3bn to this year's revenue inflow from TSA, Timber, and royalties on Fisheries top this Revenue component.



2 Grant Support

Grant support is expected to contribute to Le1.72tn, accounting for approximately 21% of the total revenue; This year, the grant pledge decreases by 41% from the 2020 estimated amount of Le2.9tn.



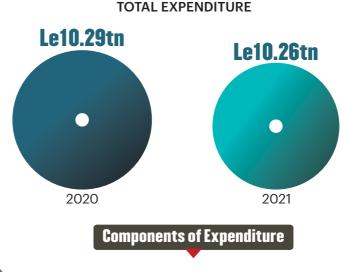
LeO.82tn External Donors Budgetary Support

### LeO.57tn Other Projects

LeO.33tn Debt Relief Assistance Includes CCRT Debt Relief(\$30.17m)

# Expenditure

Government total expenditure in the 2021 budget is projected to be to Le10.26tn; this is a slight decrease by 0.28% from the previous year's expenditure of 10.29tn; this reduction could be linked to a decrease in 2021 capital expenditure of Le3.40tn compared to last year estimated amount of Le3.03tn.



#### RECURRENT EXPENDITURE

Recurrent expenditure is categorized into salaries, goods & services, subsidies, transfers to local government, and other agencies. The total fund allocated to recurrent expenditure amounted to Le7.23tn compared to the estimated amount of Le6.89tn in 2020; Which means approximately 70% of government-total expenditure will be for running regular payments and expenses used to maintain and run a country.



#### **Breakdown of Recurrent Expenditure**

Wages & Salaries: Year on year, Wages and salaries have always taken the lion share of total expenditure projected. This year is no different as it is expected to take approximately 34% of the entire 2021 expenditure.



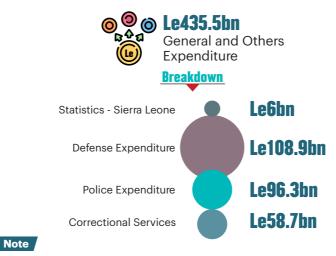
This includes - Pensions, Gratuities, and Other Allowances ( Le0.29tn) and Contributions to Social Security ( Le0.25tn).

Goods, Services, and contingency provisions: Spending on goods, services, contingency and others expenditure stands at Le1.18tn, It is expected to take 12% of 2021 total expenditure.



This includes - Social and Economic(Le0.46tn) and Free Education Programme Senior Secondary(Le0.19tn)





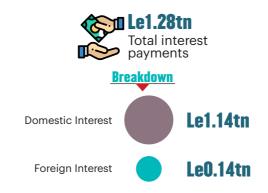
The breakdown (Le269.9 billion) under the general and other expenditure categories does not equal the total (Le435.5 billion) as reported in the budget statement report.

Subsidies and Transfers: Sierra Leone government spending on subsidies and transfer is projected to be Le1.28tn. The three top expenses in this category will be transfers to other agencies, NRA, and Energy subsidies, and the least expenses will be Transfers to NaCOVERC and road maintenance.



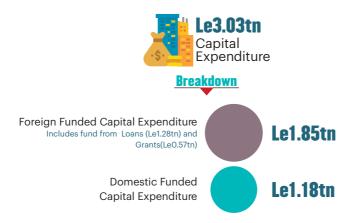
Transfers to Local Councils	Le120bn
Grants tertiary Educational Institutions	Le100bn
Transfer to Road Maintenance Fund	Le124.9bn
Transfers to Other Agencies Including (TSA Agencies)	Le311.2bn
Transfers to NaCOVERC	Le100bn
National Revenue Authority	Le188.7bn
Elections and Democratisation	Le150bn
Energy Subsidies(incl. Fuel)	Le183.2bn

Debt Servicing (Interest Payment): The Sierra Leone government will be using Le1.28tn which is approximately 12% of total expenditure in 2021.



### CAPITAL EXPENDITURE

Capital expenditure will be financed from both foreign loans, grants, and domestic resources; capital expenditure comprises 29.5% of the total expenditure of Le10.3tn, an expense vital for the country's growth and citizens' well-being.



## **Budget Deficit & Financing**

A total of Le2.14tn will be used to finance the deficit between the government's projected revenue and budgeted expenditures; it is a slight increase of 4% from Le2.05tn in 2020. 79% of this year's net budget financing will be financed by domestic debt.



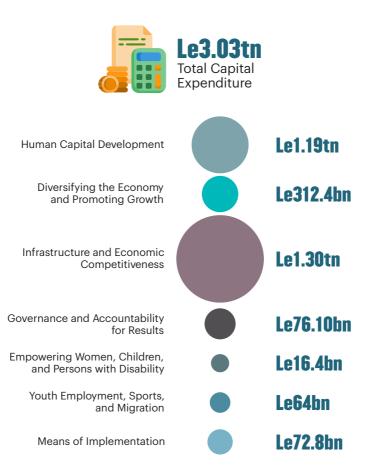
#### Note

Foreign financing comprising mainly project loans of Le1.28tn less principal repayments of Le633.3bn, giving Net Foreign financing of Le648.8 bn

Domestic Financing comprising funds from Central bank(Le890.2bn), Commercial bank (Le1.14tn), and a net of redemption bonds worth Le332.5bn issued to contractors in lieu of arrears owed.

### ANALYSIS OF CAPITAL EXPENDITURE

Below is the breakdown of total capital expenditure allocation of Le3.03tn based on the Seven clusters in line with Sierra Leone **NATIONAL DEVELOPMENT PLAN** from 2019 to 2023.





Cluster one: Human Capital Development	Le1.19tn
MDAS ALLOCATION	
Ministry of Basic and Secondary Education	Le518.4bn
Ministry of Tertiary and Higher Education	Le266.7bn
Ministry of Health and Sanitation	Le304.6bn
National Commission for Social Action	Le92.8bn
Ministry of Labour and Social Security	Le0.9bn
Ministry of Lands, Country Planning and the Environment	Le3bn

#### Cluster two: Diversifying the Economy and Promoting Growth | Le312.4bn

#### **MDAS ALLOCATION**

Ministry of Agriculture and Food Security	Le184.8bn
Ministry of Fisheries and Marine Resources	Le104.8bn
National Tourist Board	Le12.7bn
Monument and Relics Commission	Le8.7bn
Ministry of Tourism and Cultural Affairs	Le1.4bn

Cluster three: Infrastructure and Economic Competitiveness | Le1.3tn

#### **MDAS ALLOCATION**

Sierra Leone Roads Authority	Le539.2bn
Ministry of Energy	Le370.2bn
Sierra Leone Water Company	Le190bn
Guma Valley Water Company	Le99.2bn
Ministry of Trade and Industry	Le50bn
Ministry of Works and Public Assets	Le12.9bn
Ministry of Environment (Forestry Division)	Le10bn
Ministry of Transport and Aviation	Le10bn

Ministry of Water Resources	Le7bn
Ministry of Environment	Le6bn
National Water Resources Management Agency	Le3.5bn
Ministry of Trade and Industry	Le2bn
National Protected Area Authority	Le1.5bn
Nuclear Safety and Radiation Protection Authority	Le1bn

Cluster four: Governance and Accountability for Results	Le77.0bn
MDAS ALLOCATION	
National Civil Registration Authority	Le14.5bn
Ministry of Information and Communications	Le12.5bn
Ministry of Foreign Affairs and International Cooperation	Le10bn
Ministry of Defence	Le6.3bn
Ministry of Internal Affairs	Le5.5bn
Sierra Leone Police	Le5bn
Ministry of Local Government	Le4.5bn
Anti Corruption Commission	Le4.5bn
Audit Service Sierra Leone	Le4.5bn
National Elections Commission	Le3bn
Sierra Leone Insurance commission	Le2.5bn
Central Intelligence and Security Unit	Le2bn
Law Officers Department	Le0.5bn
Office of the Administrator and Registrar General	Le0.5bn
Judiciary	Le0.4bn
Attorney General and Ministry of Justice	Le0.2bn

Cluster five: Empowering Women, Children, and Persons with Disability	Le16.4bn
MDAS ALLOCATION	
Ministry of Gender and Children Affairs	Le11.4bn
Ministry of Social Welfare	Le5bn

Cluster six: Youth Employment, Sports, and Migration	Le64bn
MDAS ALLOCATION	
Ministry of Youth Affairs	Le24bn
National Youth Commission	Le38bn
National Youth Services	Le2bn

Cluster seven: Means of Implementation	Le72,76bn
MDAS ALLOCATION	
	Amount in Millions of Leones
Transfers to Local Councils	Le39.5bn
Ministry of Planning and Economic Development	Le8.5bn
Office of the Secretary to the President	Le8.3bn
Statistics Sierra Leone	Le7.4bn
Ministry of Finance	Le6.1bn
National Council for Civil Education and Development	Le3bn



## Top 10 Capital Allocation by Ministry, Department, And Agency (MDAS)

Sierra Leone Roads Authority	Le539.2bn
Ministry of Basic and Secondary Education	Le518.4bn
Ministry of Energy	Le370.2bn
Ministry of Health and Sanitation	Le304.6bn
Ministry of Tertiary and Higher Education	Le266.7bn
Sierra Leone Water Company	Le190bn
Ministry of Agriculture and Food Security	Le184.8bn
Ministry of Fisheries and Marine Resources	Le104.0hm
	Le104.8bn
Guma Valley Water Company	Le 104.800 Le 99.2bn

### Public Investment Programme By Ministry, Department, And Agency (MDAS)

#### Cluster One: Human Capital Development

ONGOING NATIONWIDE MINISTRY OF BASIC AND SECONDARY EDUCATION	
Focused Resources on Equity and Excellence (FREE)	Le133bn
Education Sector Project (Four Government Schools)	Le106.6bn
Free Quality School Education Programme	Le257.7bn
Rehabilitation/Refurbishment of Schools	Le3bn
Establishment/Strengthening of Laboratories in Senior Secondary Schools	Le2bn
Rehabilitation/Expansion of Boarding Home Facilities	Le2.1bn
NEW NATIONWIDE MINISTRY OF BASIC AND SECONDARY EDUCATION	
Support to Library Services	Le2bn
Support to Home Economic Centres	Le2bn
Welfare and Hygiene Packages for School Going Girls	Le10bn
ONGOING BUNUMBA/ FREETOWN MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Education Sector Project (Bunumbu and Milton Margai)	Le97.6bn
ONGOING KONO MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Construction of University of Science and Technology (UST) in Kono	Le85.8bn
ONGOING WESTERN AREA BADEA MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Completion of the Rehabilitation of Fourah Bay College	Le1bn

ONGOING WESTERN AREA MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Construction of Administrative, Teaching, and Residential Buildings for IPAM	Le5bn
ONGOING BONTHE MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Construction of School of Excellence in ICT in Bonthe	Le69.1bn
ONGOING NO LOCATION MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Rehabilitation and Refurbishment of Teacher Training Colleges	Le1bn
ONGOING EAST MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Feasibility Study for the Construction of the University of the East	Le0.5bn
ONGOING NATIONWIDE MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Skills Development Project	Le3.8bn
Provision of Modern Teaching Equipment for Universities and Colleges	Le0.5bn
Feasibility Study for the Construction of 6 Teacher Training Colleges	Le0.5bn
NEW NATIONWIDE MINISTRY OF TERTIARY AND HIGHER EDUCATION	
Reforming African Institute for Computer Science, Engineering and Digitalization (RAISED)	Le1bn
ONGOING NATIONWIDE MINISTRY OF HEALTH AND SANITATION	
Global Fund ATM (HIV/Aids/Tuberculosis/ Malaria)	Le96.1bn
Primary Health Care Support Project	Le6.8bn
Strengthening Three (3) Tertiary Hospitals in Freetown	Le10.4bn
GAVI Health System Strengthening Support Project	Le19.3bn
Regional Disease Surveillance System Enhancement Project	Le15.9bn
Sector-Wide Health Systems Strengthening Project	Le3.2bn

ONGOING NATIONWIDE MINISTRY OF HEALTH AND SANITATION	
Health Systems Strengthening Project (Save the Mother to Child Project)	Le15.4bn
Rehabilitation, Expansion, and Equipment of District Hospitals	Le1bn
Adolescent Sexual Reproductive Health Programme (School Health)	LeO.2bn
Establishment of National Public Health Agency	Le0.2bn
NEW NATIONWIDE MINISTRY OF HEALTH AND SANITATION	
Strengthening COVID-19 Response and Essential Health Services Programme	Le76.0bn
Sierra Leone COVID-19 Emergency Preparedness and Response Project	Le27.5bn
Reducing Maternal, Neonatal, and Child Mortality and Mobidity in Sierra Leone	Le12.3bn
Construction of National Warehouse at KerryTown	Le5.5bn
Support to National Emergency Medical Services (NEMS) - Ambulance Services	Le5bn
Rehabilitation and Expansion of PHUs	Le5bn
ONGOING WESTERN URBAN MINISTRY OF HEALTH AND SANITATION	
Construction of Cancer and Diagnostic Medical Centre	Le5bn
ONGOING NATIONWIDE MINISTRY OF LABOUR AND SOCIAL SECURITY	
Institutional Capacity Building Project	Le0.5bn
Strengthening Labour Market Information Systems and Manpower Planning	Le0.4bn

ONGOING NATIONWIDE NATIONAL COMMISSION FOR SOCIAL ACTION Pro-Poor Growth for Peace Consolidation (GPC)	Le29.3bn
Sierra Leone Community Driven Development Project (SLCDD) 2	Le26.5bn
Sierra Leone Social Safety Net Project	Le32.1bn
Rehabilitation/Construction of Community Facilities	Le5bn
ONGOING NATIONWIDE MINISTRY OF LANDS, COUNTRY PLANNING AND THE ENVIRONMENT	
National Land Policy and Legal Reform Project	Le3bn
Sierra Leone Community Driven Development Project (SLCDD) 2	Le26.5bn
<i>i</i> 1	Le26.5bn Le32.1bn

#### Cluster Two: Diversifying the Economy and Promoting Growth

ONGOING NATIONWIDE MINISTRY OF AGRICULTURE AND FOOD SECURITY	
Smallholder Commercialisation and Agribusiness Development Project (SCADeP)	Le46bn
Rural Finance and Community Improvement Project Phase 11	Le16bn
Agriculture Value Chain Development	Le3.5bn
Regional Rice Value Chain Development	Le6bn
Sierra Leone Agribusiness and Rice alue Chain Support	Le1.5bn
West African Food System Resilience Project	Le1bn
Support to Chiefdom Youth Farms	Le28.8bn
Livestock Development Project	Le4bn
Tree Crops Development Project	Le3bn
ONGOING BONTHE MINISTRY OF AGRICULTURE AND FOOD SECURITY Palm Oil Production Project in Sierra Leone in the Framework of Capacity Building (POPSLCB)	Le7bn

NEW NATIONWIDE MINISTRY OF AGRICULTURE AND FOOD SECURITY	
Onion Production Project	Le10bn
Strengthening Extension Services to Farmers and Agricultural Management Information System	Le3bn
Input System: EOVouchers for Rice Production (Seeds, Fertilizers and Tractor Services)	Le55bn
NEW BONTHE MINISTRY OF FISHERIES AND MARINE RESOURCES	
Construction of Fish Harbour	Le89.4bn
ONGOING BONTHE MINISTRY OF FISHERIES AND MARINE RESOURCES	
Rehabilitation and Development of Fishing Infrastructure Ongoing	Le0.5bn
Support to Artisanal Fisheries	Le7bn
Support to Women in Fishery	Le0.2bn
Strengthening Inland Fisheries and Aquaculture Production	Le0.1bn
Fish Stock Assessment, Policy and Management Planning	Le1.5bn
Enhancing Monitoring Control and Surveillance Systems	Le7bn
Improving Quality and Safety Standards for Fishery Products	Le0.3bn
Institutional Capacity Building	LeO.15bn
NEW NATIONWIDE MINISTRY OF TOURISM AND CULTURAL AFFAIRS	
Feasibility Studies for the Establishment/ Construction of National Gallery and Performing Art Centres	Le0.3bn
ONGOING NATIONWIDE MINISTRY OF TOURISM AND CULTURAL AFFAIRS	
Promotion and Reactivation of Domestic Tourism in Coastal Areas	Le0.5bn

ONGOING NATIONWIDE MINISTRY OF TOURISM AND CULTURAL AFFAIRS	
Development of Tourism Facilities in Prime Ecotourism Sites	LeO.2bn
Support for Capacity Building	LeO.4bn
ONGOING NATIONWIDE NATIONAL TOURIST BOARD	
Sustainable Tourism Development and Promotion Project (STDPP)	Le6.1bn
Adapting Climate Change Induced Coastal Risk Management	Le5.6bn
Sustainable Ecotourism Development Project	LeO.5bn
Construction of Five Tourist Information Offices (TIOs)	Le0.5bn
ONGOING NATIONWIDE MONUMENT AND RELIES COMMISSION	
Development of the Physical Infrastructure of the Cultural Heritage Sector	Le1bn
Restoration of Old FBC Phase II	Le1bn
ONGOING PORT LOKO MONUMENT AND RELIES COMMISSION	
Comprehensive Preservation and Development of Bunce Island	Le5.7bn
ONGOING BONTHE MONUMENT AND RELIES COMMISSION	
Construction of an Ethnographic Museum and Heritage Resource Centre in Bonthe	Le1bn
ster Three: Infrastructure and Economic Competitiveness	
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ONGOING NATIONWIDE MINISTRY OF ENERGY Energy Sector Utility Reform Project (ESURP)	Le40.5bn
West African Power Pool Project (WAPP)	Le60.5bn
Rural Electrification Project CLSG (Serving Communities along the Transmission Line)	Le66.7bn

ONGOING NATIONWIDE MINISTRY OF ENERGY	
Electrification of 7 (Seven) District Towns	Le25bn
Supply and Installation of 225KV Double Circuit Transmission Line from Bumbuna II to Waterloo	Le85.5bn
ONGOING BO, KENEMA MINISTRY OF ENERGY	
Rehabilitation and Extension of Bo Kenema Distribution System	Le41bn
NEW NATIONWIDE MINISTRY OF ENERGY	
Rehabilitation of EGTC Plants	Le5bn
Installation of Solar Street Lights	Le38bn
NEW SOUTH MINISTRY OF ENERGY	
Rehabilitation of Goma Dodo Hydro Dam	Le8bn
ONGOING NATIONWIDE MINISTRY OF ENVIRONMENT	
Institutional Capacity Building	Le3bn
Rehabilitation and Alternative Livelihood for degraded communities	Le3bn
ONGOING WESTERN AREA MINISTRY OF ENVIRONMENT (FORESTRY DIVISION)	
National Tree Planting	Le10bn
ONGOING WESTERN AREA NATIONAL PROTECTED AREA AUTHORITY	
REDD Plus and Capacity Building Project	LeO.5bn
Sierra Leone Sustainable Protected Areas Management and Livelihoods Project	Le1bn
NEW WESTERN AREA NUCLEAR SAFETY AND RADIATION PROTECTION AUTHORITY	
Construction of a Central Radioactive Waste Management Facility	Le1bn
ONGOING WESTERN AREA MINISTRY OF WATER RESOURCES	
Establishment of three (3) Water Quality Laboratories	Le3bn

ONGOING WESTERN AREA MINISTRY OF WATER RESOURCES	
Feasibility Studies for Water Supply Facilities (Lungi, Port Loko and Koidu New Sembehun and Environs)	Le3bn
Institutional Support for Capacity Building	Le1bn
ONGOING BO, KENEMA, BOMBALI SIERRA LEONE WATER COMPANY	
Three (3) Towns Bo, Kenema, and Makeni Water Supply System Project Phase II	Le7.5bn
ONGOING NATIONWIDE SIERRA LEONE WATER COMPANY	
Rural Water Supply and Sanitation Project	Le26bn
Construction of 100 Solar Powered Boreholes	Le41.5bn
Four (4) Towns Water Supply Project (Mongor, Mattru, Njala, and Daru)	Le55bn
Construction of 45 Industrial Boreholes (Urban Wash Supply)	Le4bn
Completion of Construction of Water Supply Facilities in Six (6) District Capitals	Le50bn
Installation of Water Meters and Provision of Laboratory Equipments	Le1bn
ONGOING BONTHE CITY SIERRA LEONE WATER COMPANY	
Construction of Water Supply System in Bonthe Municipal	Le5bn
ONGOING NATIONWIDE NATIONAL WATER RESOURCES MANAGEMENT AGENCY	
Construction of 10 Hydrological Monitoring Network and 25 Ground Water Monitoring Stations	Le1.5bn
NATIONWIDE NATIONAL WATER RESOURCES MANAGEMENT AGENCY	
Installation of Bulk Flow Water Meters	Le1bn
Sierra Leone Hydrological Mapping of Ground Water Resources	Le1bn

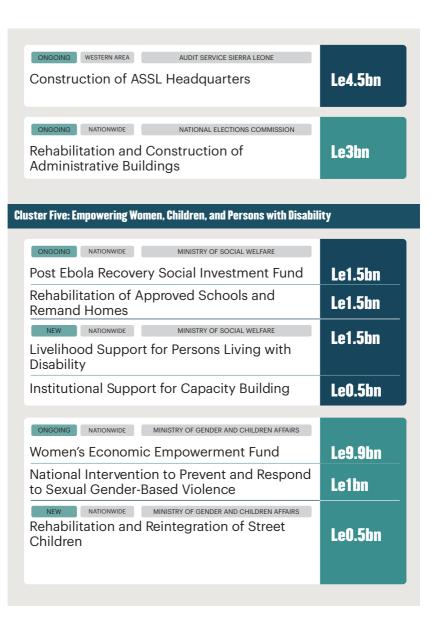
ENCODINGWESTERN AREAGUMA VALLEY WATER COMPANYFreetown WASH and Aquatic Revamping ProjectLe3.5bnFreetown Water Supply Rehabilitation ProjectLe25.2bnWater Sector Reform ProjectLe5.3bnFreetown Emergency Recovery ProjectLe5.3bnFreetown Water Supply and Sanitation Master PlanLe10.2bnEmergency Water Supply Project in Western AreaLe10.2bnNew WESTERN AREAGUMA VALLEY WATER COMPANYExtension of the Distribution Pipe Network by 20 kilometersLe10bnRestoring Water Supply at IMAT and Hill Station CommunitiesLe10.9bnIntegrated and Resilient Urban Mobility Project (IRUMP)Le6bnImproving Kissy Targrin Ferry Transportation Institutional Support for Capacity BuildingLe2bnInstitutional Support for Capacity BuildingLe5.5bnRehabilitation of Government Administrative BuildingsLe1bnDemolition of multi-storey Building (former UN Building) at Siaka Steven StreetLe1bnNEWMATIONWIDEMINISTRY OF WORKS AND PUBLIC ASSETSRehabilitation of Existing Presidential LodgeLe5bn		
Project       Le3.50m         Freetown Water Supply Rehabilitation Project       Le22.1bn         Water Sector Reform Project       Le25.2bn         Freetown Emergency Recovery Project       Le5.3bn         Freetown Water Supply and Sanitation Master Plan       Le10.2bn         Emergency Water Supply Project in Western Area       Le10.2bn         NEW       WESTERN AREA       GUMA VALLEY WATER COMPANY         Extension of the Distribution Pipe Network by 20 kilometers       Le10bn         Restoring Water Supply at IMAT and Hill Station Communities       Le10.9bn         ONGOING       WESTERN AREA       MINISTRY OF TRANSPORT AND AVIATION         Integrated and Resilient Urban Mobility Project (IRUMP)       Le6bn         Improving Kissy Targrin Ferry Transportation       Le2bn         INSTRY OF TRANSPORT AND AVIATION       Le2bn         Institutional Support for Capacity Building       Le5.5bn         Rehabilitation of Government Administrative Buildings       Le1bn         Rehabilitation of Government Residential Quarters       Le1bn         Demolition of multi-storey Building (former UN Building) at Siaka Steven Street       Le1bn	ONGOING WESTERN AREA GUMA VALLEY WATER COMPANY	
Water Sector Reform Project       Le25.2hn         Freetown Emergency Recovery Project       Le5.3hn         Freetown Water Supply and Sanitation Master       Le10.2bn         Emergency Water Supply Project in Western       Le10.2bn         Area       Le10.2bn         NEW       WESTERN AREA       GUMA VALLEY WATER COMPANY         Extension of the Distribution Pipe Network by       Le10bn         Locotion       Le10.9bn         Restoring Water Supply at IMAT and Hill       Le10.9bn         Station Communities       Le6bn         Integrated and Resilient Urban Mobility       Le6bn         Integrated and Resilient Urban Mobility       Le2bn         Institutional Support for Capacity Building       Le2bn         ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le5.5bn         Rehabilitation of Government Residential       Le1bn         Quarters       Le1bn         Demolition of multi-storey Building (former UN       Le1bn         NEW       NationWile       MINISTRY OF WORKS AND PUBLIC ASSETS		Le3.5bn
Freetown Emergency Recovery ProjectLe5.3bnFreetown Water Supply and Sanitation Master PlanLe10.2bnEmergency Water Supply Project in Western AreaLe12bnNEWWESTERN AREAGUMA VALLEY WATER COMPANYExtension of the Distribution Pipe Network by 20 kilometersLe10bnRestoring Water Supply at IMAT and Hill Station CommunitiesLe10.9bnONCOINGWESTERN AREAMINISTRY OF TRANSPORT AND AVIATIONIntegrated and Resilient Urban Mobility Project (IRUMP)Le6bnImproving Kissy Targrin Ferry Transportation Institutional Support for Capacity BuildingLe2bnONCOINGWESTERN AREAMINISTRY OF WORKS AND PUBLIC ASSETSRehabilitation of Government Administrative BuildingsLe5.5bnRehabilitation of Government Residential QuartersLe1bnDemolition of multi-storey Building (former UN Building) at Siaka Steven StreetLe1bnNEWNATIONVIDEMINISTRY OF WORKS AND PUBLIC ASSETS	Freetown Water Supply Rehabilitation Project	Le22.1bn
Freetown Water Supply and Sanitation Master       Le10.2bn         Emergency Water Supply Project in Western       Le12bn         NEW       WESTERN AREA       GUMA VALLEY WATER COMPANY         Extension of the Distribution Pipe Network by       Le10bn         Restoring Water Supply at IMAT and Hill       Le10.9bn         CONCOING       WESTERN AREA       MINISTRY OF TRANSPORT AND AVIATION         Integrated and Resilient Urban Mobility       Le6bn         Project (IRUMP)       Le2bn         Improving Kissy Targrin Ferry Transportation       Le2bn         NEW       NATIONWIDE       MINISTRY OF TRANSPORT AND AVIATION         Institutional Support for Capacity Building       Le5.5bn         Rehabilitation of Government Administrative       Le5.5bn         Rehabilitation of Government Residential       Le1bn         Quarters       Le1bn         New       Nationwide       Kinstry OF WORKS AND PUBLIC ASSETS	Water Sector Reform Project	Le25.2bn
Plan       Le10.200         Emergency Water Supply Project in Western       Le12bn         NEW       WESTERN AREA       GUMA VALLEY WATER COMPANY         Extension of the Distribution Pipe Network by       Le10bn         20 kilometers       Le10bn         Restoring Water Supply at IMAT and Hill       Le10.9bn         CONCOING       WESTERN AREA       MINISTRY OF TRANSPORT AND AVIATION         Integrated and Resilient Urban Mobility       Le6bn         Project (IRUMP)       Le6bn         Improving Kissy Targrin Ferry Transportation       Le2bn         NEW       NATIONWIDE       MINISTRY OF TRANSPORT AND AVIATION         Institutional Support for Capacity Building       Le2bn         CONCOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le1bn         Demolition of multi-storey Building (former UN)       Le1bn         NeW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS	Freetown Emergency Recovery Project	Le5.3bn
Area     Le12101       NEW     WESTERN AREA     GUMA VALLEY WATER COMPANY       Extension of the Distribution Pipe Network by 20 kilometers     Le10bn       Restoring Water Supply at IMAT and Hill Station Communities     Le10.9bn       Integrated and Resilient Urban Mobility Project (IRUMP)     Le6bn       Improving Kissy Targrin Ferry Transportation     Le2bn       New     National Support for Capacity Building     Le2bn       Institutional Support for Capacity Building     Le5.5bn       Rehabilitation of Government Administrative Buildings     Le1bn       Demolition of multi-storey Building (former UN Building) at Siaka Steven Street     Le1bn		Le10.2bn
Extension of the Distribution Pipe Network by 20 kilometersLe10bnRestoring Water Supply at IMAT and Hill Station CommunitiesLe10.9bnCNGOING WESTERN AREA MINISTRY OF TRANSPORT AND AVIATION Integrated and Resilient Urban Mobility Project (IRUMP)Le6bnImproving Kissy Targrin Ferry Transportation Institutional Support for Capacity BuildingLe2bnCNGOING WESTERN AREA MINISTRY OF TRANSPORT AND AVIATION Institutional Support for Capacity BuildingLe2bnCNGOING WESTERN AREA MINISTRY OF WORKS AND PUBLIC ASSETS Rehabilitation of Government Administrative BuildingsLe5.5bnRehabilitation of Government Residential QuartersLe1bnDemolition of multi-storey Building (former UN Building) at Siaka Steven StreetLe1bnNEW NATIONWIDEMINISTRY OF WORKS AND PUBLIC ASSETS		Le12bn
20 kilometers       Leftoun         Restoring Water Supply at IMAT and Hill       Left0.9bn         Station Communities       Left0.9bn         Integrated and Resilient Urban Mobility       Lefbn         Project (IRUMP)       Lefbn         Improving Kissy Targrin Ferry Transportation       Le2bn         New       Nationwide       MINISTRY OF TRANSPORT AND AVIATION         Institutional Support for Capacity Building       Le2bn         ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le5.5bn         Rehabilitation of Government Residential       Le1bn         Quarters       Le1bn         Demolition of multi-storey Building (former UN       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS	NEW WESTERN AREA GUMA VALLEY WATER COMPANY	
Station Communities       LeTU.SUM         Integrated and Resilient Urban Mobility       Le6bn         Integrated and Resilient Urban Mobility       Le6bn         Improving Kissy Targrin Ferry Transportation       Le2bn         NEW       NATIONWIDE       MINISTRY OF TRANSPORT AND AVIATION         Institutional Support for Capacity Building       Le2bn         ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le5.5bn         Buildings       Le1bn         Demolition of multi-storey Building (former UN)       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS		Le10bn
Integrated and Resilient Urban Mobility Project (IRUMP)Le6bnImproving Kissy Targrin Ferry TransportationLe2bnNEWNATIONWIDEMINISTRY OF TRANSPORT AND AVIATIONInstitutional Support for Capacity BuildingLe2bnONGOINGWESTERN AREAMINISTRY OF WORKS AND PUBLIC ASSETSRehabilitation of Government Administrative BuildingsLe5.5bnRehabilitation of Government Residential QuartersLe1bnDemolition of multi-storey Building (former UN Building) at Siaka Steven StreetLe1bnNEWNATIONWIDEMINISTRY OF WORKS AND PUBLIC ASSETS		Le10.9bn
Integrated and Resilient Urban Mobility Project (IRUMP)Le6bnImproving Kissy Targrin Ferry TransportationLe2bnNEWNATIONWIDEMINISTRY OF TRANSPORT AND AVIATIONInstitutional Support for Capacity BuildingLe2bnONGOINGWESTERN AREAMINISTRY OF WORKS AND PUBLIC ASSETSRehabilitation of Government Administrative BuildingsLe5.5bnRehabilitation of Government Residential QuartersLe1bnDemolition of multi-storey Building (former UN Building) at Siaka Steven StreetLe1bnNEWNATIONWIDEMINISTRY OF WORKS AND PUBLIC ASSETS		
Project (IRUMP)       Lebbn         Improving Kissy Targrin Ferry Transportation       Le2bn         NEW       NATIONWIDE       MINISTRY OF TRANSPORT AND AVIATION         Institutional Support for Capacity Building       Le2bn         ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le5.5bn         Buildings       Le1bn         Demolition of multi-storey Building (former UN Building) at Siaka Steven Street       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS		
NEW       NATIONWIDE       MINISTRY OF TRANSPORT AND AVIATION         Institutional Support for Capacity Building       Le2bn         ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative Buildings       Le5.5bn         Rehabilitation of Government Residential Quarters       Le1bn         Demolition of multi-storey Building (former UN Building) at Siaka Steven Street       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS		Le6bn
Institutional Support for Capacity Building       Le2bn         ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le5.5bn         Rehabilitation of Government Residential       Le1bn         Quarters       Le1bn         Demolition of multi-storey Building (former UN)       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS	Improving Kissy Targrin Ferry Transportation	Le2bn
ONGOING       WESTERN AREA       MINISTRY OF WORKS AND PUBLIC ASSETS         Rehabilitation of Government Administrative       Le5.5bn         Rehabilitation of Government Residential       Le1bn         Quarters       Le1bn         Demolition of multi-storey Building (former UN Building) at Siaka Steven Street       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS	NEW NATIONWIDE MINISTRY OF TRANSPORT AND AVIATION	
Rehabilitation of Government Administrative BuildingsLe5.5bnRehabilitation of Government Residential QuartersLe1bnDemolition of multi-storey Building (former UN Building) at Siaka Steven StreetLe1bnNEWNATIONWIDEMINISTRY OF WORKS AND PUBLIC ASSETS	Institutional Support for Capacity Building	Le2bn
Buildings       Le5.50n         Rehabilitation of Government Residential Quarters       Le1bn         Demolition of multi-storey Building (former UN Building) at Siaka Steven Street       Le1bn         NEW       NATIONWIDE       MINISTRY OF WORKS AND PUBLIC ASSETS	ONGOING WESTERN AREA MINISTRY OF WORKS AND PUBLIC ASSETS	
Quarters     Leibn       Demolition of multi-storey Building (former UN Building) at Siaka Steven Street     Leibn       NEW     NATIONWIDE     MINISTRY OF WORKS AND PUBLIC ASSETS		Le5.5bn
Building) at Siaka Steven Street     Le I DIT       New     NATIONWIDE     MINISTRY OF WORKS AND PUBLIC ASSETS	-	Le1bn
		Le1bn
Rehabilitation of Existing Presidential Lodge	NEW NATIONWIDE MINISTRY OF WORKS AND PUBLIC ASSETS	
	Rehabilitation of Existing Presidential Lodge	Le5bn

NATIONWIDE MINISTRY OF WORKS AND PUBLIC ASSETS	
Feasibility Studies	LeO.22bn
Feasibility Study for the Construction of Additional Presidential Lodge in District Capitals	Le0.22bn
ONGOING BO, BANDAJUMA SIERRA LEONE ROADS AUTHORITY	
Reconstruction of Bo Bandajuma Road	Le74.3bn
ONGOING KENEMA, KAILAHUN SIERRA LEONE ROADS AUTHORITY	
Reconstruction of Pendembu Kailahun Road	Le3bn
ONGOING PUJEHUN SIERRA LEONE ROADS AUTHORITY	
Reconstruction of Bandajuma MRU Bridge	Le66.4bn
ONGOINGPULEHUN, MOYAMBASIERRA LEONE ROADS AUTHORITYReconstruction of Moyamba MoyambaJunction and the 3 Bridges in Magbele, Mabang, and Kpangbama	Le73.5bn
ONGOING PORT LOKO WESTERN AREA SIERRA LEONE ROADS AUTHORITY	
Construction of Hill Side By-Pass Road Phase II	Le8.5bn
ONGOING WESTERN AREA SIERRA LEONE ROADS AUTHORITY	
Reconstruction of Tokeh Lumely (Peninsular) Road	Le68.5bn
Rehabilitation of Limkokwing University Regent Road Project	Le1bn
ONGOING SOUTH SIERRA LEONE ROADS AUTHORITY	
Completion of Bo Tikonko Road	Le10bn
Completion of Bandajuma Pujehun Gbondappi	Le10bn
NEW SOUTH SIERRA LEONE ROADS AUTHORITY	
Reconstruction of Tikonko Kpetema Road	Le1bn
Reconstruction of Kpetema Mattru Jong	
ONGOING BOMBALI/KARENE SIERRA LEONE ROADS AUTHORITY	Le1bn
Completion of Targrin Lungi Conakry Dee Road	Le10bn

ONGOING NATIONWIDE SIERRA LEONE ROADS AUTHORITY Spots Improvement and Regravelling of Trunk Roads	Le14bn
Completion of Township Roads	Le150bn
Feasibility Studies and Engineering Design for the Construction of Major Roads	Le4bn
NEW NATIONWIDE SIERRA LEONE ROADS AUTHORITY	
Reconstruction of Major Culverts (Mile 1 in Kabala, Kabala KrubulaRoad and Baiima Songa Culvert)	Le10bn
Construction of 400m Embarkment and 40m bridge and 2 No Relief Box Culverts along Molakika0 Gbongboma Street in Bonthe Island	Le4bn
NEW WESTERN AREA SIERRA LEONE ROADS AUTHORITY	
Rehabilitation and Reconstruction of Critical Bridges in Freetown	Le30bn
ONGOING NATIONWIDE MINISTRY OF TRADE AND INDUSTRY	
Institutional Support for Capacity Building	LeO.5bn
NEW NATIONWIDE MINISTRY OF TRADE AND INDUSTRY	
Preparatory Activities Towards the Establishment of Special Economic Zones	Le1bn
Preparatory Activities Towards the Re-establishment of the Koindu Market	LeO.5bn
Support to Micro Small and Medium Enterprises (Munafa Fund)	Le50bn
uster Four: Governance and Accountability for Results	
- MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL COOPERATION	
Rehabilitation of Foreign Missions	Le10bn
NEW WESTERN AREA Attorney General and Ministry of Justice)	
Feasibility Study for the Construction of Justice Sector Complex	LeO.2bn

NEW NATIONWIDE JUDICIARY Institutional Support for Capacity Building	Le0.4bn
motifutional oupport for oupdoity ballang	LEU.4UII
ONGOING NATIONWIDE LAW OFFICERS DEPARTMENT	
Institutional Support for Capacity Building	Le0.5bn
ONGOING NATIONWIDE OFFICE OF THE ADMINISTRATOR AND REGISTRAR GENERAL	
Institutional Support for Capacity Building	LeO.5bn
ONGOING NATIONWIDE MINISTRY OF INFORMATION AND COMMUNICATIONS	
National Fibre Optic Backbone Phase II	Le3bn
West Africa Regional Communications Infrastructural Programme	Le1bn
Government Integrated Messaging System	Le3bn
(GIMS)	Leonii
Operationalization and Expansion of e Government Platform	Le2.5bn
NEW NATIONWIDE MINISTRY OF INFORMATION AND COMMUNICATIONS	
Support to Community Radio Stations	Le3bn
ONGOING NATIONWIDE MINISTRY OF INTERNAL AFFAIRS	
Strengthening Border Security	Le2bn
NEW NATIONWIDE MINISTRY OF INTERNAL AFFAIRS	
Preparatory Works for the Relocation of Sierra Leone Correctional Services	Le2bn
Safe City Project	Le1bn
Institutional Support for Capacity Building	Le0.5bn
ONGOING NATIONWIDE MINISTRY OF INTERNAL AFFAIRS	
Rehabilitation of National Civil Registration	
Authority New Complex	Le4.5bn
Integrated Civil Registration and Vital Statistics	Le10bn
and ID Management System	

ONGOING NATIONWIDE MINISTRY OF INTERNAL AFFAIRS	
Exhibition and Update of the Civil Register	Le5bn
Printing and Distribution of ECOWAS/ICAO Compliant Multi purpose ID Cards and other Certificates	Le5bn
ONGOING NATIONWIDE MINISTRY OF LOCAL GOVERNMENT	
Rehabilitation/Reconstruction of Court Barrys	Le2bn
Institutional Support for Capacity Building	Le1.5bn
Establishment of wages and compensation commission	Le0.55bn
New NATIONWIDE MINISTRY OF LOCAL GOVERNMENT Develop and Strengthening Chiefdom Level Planning and Administration	Le1bn
ONGOING NATIONWIDE SIERRA LEONE POLICE	
Rehabilitation and Construction of Police Stations and Facilities	Le5bn
ONGOING NATIONWIDE MINISTRY OF DEFENCE	
Rehabilitation and Construction of Military Barracks and Facilities	Le6.3bn
ONGOING NATIONWIDE CENTRAL INTELLIGENCE AND SECURITY UNIT	
Procurement of Specialized Surveillance Equipment	Le2bn
ONGOING WESTERN AREA ANTI CORRUPTION COMMISSION	
Construction of Anti Corruption Building	Le4.5bn
ONGOING WESTERN AREA SIERRA LEONE INSURANCE COMMISSION	
Construction of SLICOM Building	Le2.5bn



#### Cluster Six: Youth Employment, Sports, and Migration

ONGOING NATIONWIDE MINISTRY OF YOUTH AFFAIRS	
Youth Economic Empowerment Fund	Le5bn
Social Mobilisation for the Establishment of Chiefdom Youth Farms	Le1bn
Support to Youth in Fisheries	Le2bn
Support to Youth in Car Wash	Le8bn
NEW NATIONWIDE MINISTRY OF YOUTH AFFAIRS	
Support to Youth in Agro Processing	Le5bn
Adolescence Sexual Reproductive Health Programme for Youth	Le1bn
Development of National Apprenticeship Policy and Strategy	Le1bn
Institutional Support for Capacity Building	Le1bn
ONGOING NATIONWIDE NATIONAL YOUTH COMMISSION	
Youth Entrepreneurship and Employment Project	Le17bn
NEW NATIONWIDE NATIONAL YOUTH COMMISSION	
Promote Youth and Ecotourism	Le11bn
ONGOING NATIONWIDE NATIONAL YOUTH SERVICES	
Graduate Service Programme	Le2bn

#### **Cluster Seven: Means of Implementation**

ONGOING NATIONWIDE MINISTRY OF PLANNING AND ECONOMIC DEVELOPMEN	
Strengthening District and National Level Planning	Le2.5bn
Project Preparatory Facility (PPF)	Le1.2bn
NEW NATIONWIDE MINISTRY OF PLANNING AND ECONOMIC DEVELOPMEN	
Strengthening District Development Coordination	Le1.2bn
Mid Term Review of the Medium Term National Development Plan (2019-2023)	Le1.2bn
Development of Web-based Project Mapping and Information System for the Public Investment Programme (PIP) and NGO Activities	Le1.2bn
Institutional Support for Capacity Building	Le1.2bn
NEW NATIONWIDE OFFICE OF THE SECRETARY TO THE PRESIDENT	
Monitoring and Evaluation on MTNDP, Project, Programme, and Policies	Le2bn
Special Studies, Baselines and Evaluation	Le2bn
Organizational Systems Development and Capacity Building	Le4.3bn
ONGOING NATIONWIDE NATIONAL COUNCIL FOR CIVIL EDUCATION AND DEVELOPMENT	
Strengthening Community Civil Engagement	Le3bn
ONGOING GRANT/GOSL STATISTICS SIERRA LEONE	
Surveys Ongoing Nationwide	Le3.6bn
NEW NATIONWIDE STATISTICS SIERRA LEONE	
Mid Term Population and Housing Census	Le2.7bn

ONGOING NATIONWIDE MINISTRY OF FINANCE	
Sierra Leone Economic Diversification Project	Le1.1bn
Financial Inclusion Project	Le0.5bn
Support to Public Financial Management Improvement and Consolidated Project (PFMICP)	Le0.5bn
Sierra Leone Urban Resilient Project	Le0.5bn
Accountable Governance for Basic Service Delivery	Le0.5bn
Support to Medium Term Expenditure Framework (MTEF)	Le3bn
ONGOING NATIONWIDE TRANSFERS TO LOCAL COUNCILS	
Local Government Development Grants	Le15bn
Examination Fees for NPSE	Le8.4bn
Examination Fees for BECE	Le16.1bn



National Primary School Examination (NPSE)

Basic Education Certificate Examination (BECE)

